

CA-PMM

Project Name: CA-MMIS System Replacement Project

OCIO Project #: 4260-200

Department: Health Care Services

Reporting Period: From: 10/1/16 To: 10/31/16

Executive Project Status Report

Total Percent Complete:	0.00%
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Current Status and Accomplishments:

*Describe deliverables completed and milestones met during **this reporting period.***

Overall Status Update:

The pace of technological change for health enterprise data systems has significantly accelerated in the years since DHCS began procurement work in 2007 to replace the Legacy System. Accordingly, many other states as well as the federal Centers for Medicare and Medicaid Services (CMS) have adjusted their strategies on modernizing Medicaid management information systems to embrace a modular approach to procurement, design, and implementation. These changes have created an opportunity for DHCS to reevaluate the nearly decade-old design, development, and implementation strategies of the Replacement System and to reconsider the best course to ensure that California has a modern, robust, and sustainable system. In light of these technological changes and evolving approaches to enterprise data systems, a Settlement Agreement was signed on April 8, 2016, DHCS and Xerox have agreed to discontinue the remaining Replacement System DD&I, enabling DHCS to pursue a new procurement approach that would benefit from the most up-to-date technology and system design strategies available. Xerox shall continue to operate and maintain the CA-MMIS System. The following is an excerpt of the Settlement Agreement between DHCS and Xerox:

- Settlement Agreement signed on 4/8/16 - Replacement System DD&I and Replacement System Operations terminate as of the effective date of the Agreement
- As a result of the Settlement Agreement the SPR will descope the project to focus on close-out activities only. As of 4/22/16 the SPR cost to date is \$0 as the cost was made whole by Xerox
- DHCS receives Release 1 and Release 2.0 "as is where is"
- DHCS and Xerox shall work to transfer the operation of Release 1 within 12 months
- DHCS and Xerox will share the cost of operations of Release 1 during the 12 months 50/50 (current full costs @ \$1.1 million/month; expected target is \$400k/month)
- Xerox will pay DHCS \$103.3 million in cash (60% by 4/22/16 which was received by DHCS, 20% on 7/29/16 which was received by DHCS, and 20% on 1/2/17)

SPR

- A new SPR was developed to focus on closeout activities. The SPR has been formally submitted to Agency/AIO and has informally been submitted to CDT. Agency briefing occurred on 8/8/16.
- Close-out activities involve: Asset Disposition, Lessons Learned, and Xerox close-out.

Closeout Activities Update

- The SR Lessons Learned Project has presented the Final Report Summary to governance. This report is undergoing revisions, and will be presented to ESC in November.
- The SR Asset Disposition Project has been completed. The final Closeout Report has been delivered, and the project has been closed on 9/9/16.

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Current Status Report

Questions	Yes/No	Cause	Impact	Action Required
1. Were recent milestones completed on schedule?	NA			Response to Questions 1-9: The Settlement Agreement was signed with Xerox on 4/8/16 terminating the SR DDI & Replacement System. Pending approval of a new SPR to descope project to focus on close-out activities only, new status will be established.
2. Were any key milestones or deliverables rescheduled?	NA			
3. Was work done that was not planned?	NA			
4. Were there any changes to scope?	NA			
5. Were tasks added that were not originally estimated?	NA			
6. Were any tasks or milestones removed?	NA			
7. Were any scheduled tasks not started?	NA			
8. Are there any new major issues?	NA			
9. Are there any staffing problems?	NA			

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Variations Insert the variance value into the appropriate column for each project element listed below. Please describe the actions you plan to take for those items marked "Caution" or "Significant Variance". The variance must be a numeric value only.				
	On Plan <5%	Caution 5-10%	Significant Variance >10%	Action Required
Schedule	0.00%			Pending SPR approval, new schedule, milestones and deliverables to be established
Milestones	0.00%			
Deliverables	0.00%			
Resources	0.12%			
OneTime Cost	0.36%			Cost information reporting is 1 month in arrears, cost information reported is for the month of June 2016. Effective 4/8/16 the SR DD&I and Replacement System was terminated, the SPR cost to date is \$0 as the cost was made whole by Xerox. Pending - One Time Cost will be established.
Continuing Cost	0.72%			Cost information reporting is 1 month in arrears, cost information reported is for the month of June 2016. Effective 4/8/16 the SR DD&I and Replacement System was terminated, the SPR cost to date is \$0 as the cost was made whole by Xerox. Pending - Continuing Cost will be established.

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Monitoring Vital Signs Scorecard

Vital Sign	Variance	Value	Your Score	Score Justification
1. Customer Buy-In	High Degree of Buy-In	0	0 Green	Response to Questions 1-15: The Settlement Agreement was signed with Xerox on 4/8/16 terminating SR DDI & Replacment System. Awaiting approval of new SPR to descope project to focus on close-out activities only. New Vital Signs will be established.
	Medium Degree of Buy-In	1		
	Low Degree of Buy-In	2		
2. Technology Viability	Strong Viability	0	0 Green	
	Medium Viability	1		
	Weak Viability	2		
3. Status of the Critical Path (delay)	<5%	0	0 Green	
	5% to 10%	2		
	>10%	4		
4. Cost-to-Date vs. Estimated Cost-to-Date (higher)	<5%	0	0 Green	
	5% to 10%	2		
	>10%	4		
5. High-Probability, High-Impact Risks	0 to 3	0	0 Green	
	4 to 6	1		
	>6	2		
6. Unresolved Issues (on time resolution)	On time	0	0 Green	
	Late with no impact	2		
	Late impacting the critical path	3		

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7. Sponsorship Commitment	Fully engaged	0	0	Green	
	Partially engaged	2			
	Inadequate engagement	4			
8. Strategy Alignment	Strong alignment	0	0	Green	
	Partial alignment	1			
	Weak or no alignment	2			
9. Value-to-Business	Strong	0	0	Green	
	Medium	1			
	Weak	2			
10. Vendor Viability (provide rationale for the rating in the field following the scorecard) * If this is not applicable to your project, please select a	Strong	0	0	Green	
	Medium	1			
	Weak	2			
11. Milestone Hit Rate (rate of achievement as planned)	>90% on time	0	0	Green	
	80-90% on time	1			
	<80% on time	2			
12. Deliverable Hit Rate (rate of production as planned)	>90% on time	0	0	Green	
	80-90% on time	1			
	<80% on time	2			

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13. Actual vs. Planned Resources	>90% assigned and available	0	0	Green	
	80-90% assigned and available	2			
	<80% assigned and available	4			
14. Overtime Utilization (% of effort that is overtime)	<15%	0	0	Green	
	15-25%	1			
	>25%	2			
15. Team Effectiveness	Highly Effective	0	0	Green	
	Moderately Effective	1			
	Ineffective	2			
		Total	0	G	

Green = 0 - 8
 Yellow = 9 - 19
 Red = 20+

Vendor Viability Rating Rationale

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Look Ahead View

Questions	Yes/No	Impact	Action Required
1. Will upcoming critical path milestones or deliverables be delayed?	NA		Response to Questions 1-9: The Settlement Agreement was signed with Xerox on 4/8/16 terminating SR DDI & Replacment System. Awaiting approval of new SPR to descope project to focus on close-out activities only. New Look Ahead View will be established.
2. Do any key milestones or deliverables need to be rescheduled?	NA		
3. Is there any unplanned work that needs to be done?	NA		
4. Are there any expected or recommended changes to scope?	NA		
5. Are there any tasks not originally estimated that will need to be added?	NA		

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6. Are there any tasks or milestones that should be removed from the plan?	NA		
7. Are there any scheduled tasks whose start will likely be delayed?	NA		
8. Are any major new issues foreseeable?	NA		
9. Are any staffing problems anticipated?	NA		